

# Building capacity for good urban sanitation planning



# Ethiopia

Population - **100 million** (2017) (= Kenya + Tanzania)

Land size – **1.1 million sq.kms** (= UK x 4)

**52%** access improved water (2012)

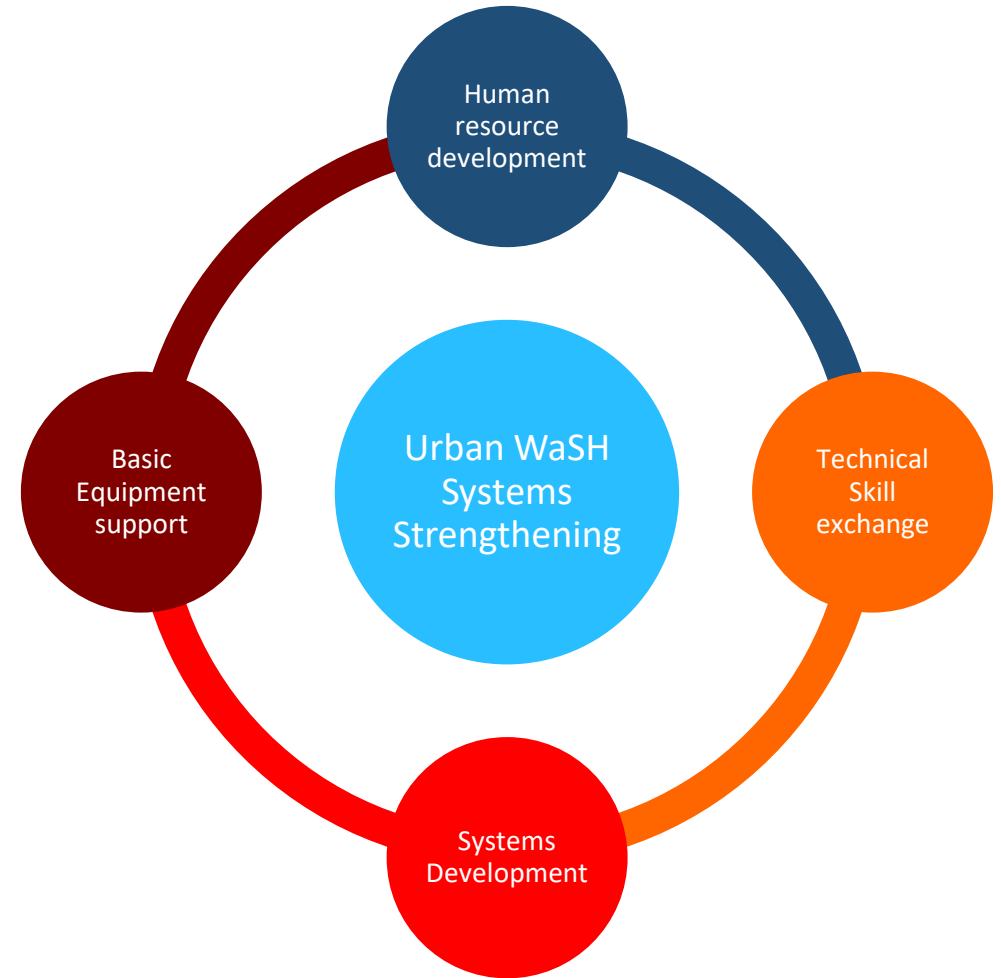
**44.5 million people** lack access to improved water

**24%** access improved sanitation (2012)

**70 million people** lack access to improved sanitation



# Urban Utility Capacity Development with Yorkshire Water 20Towns in 4 Regions

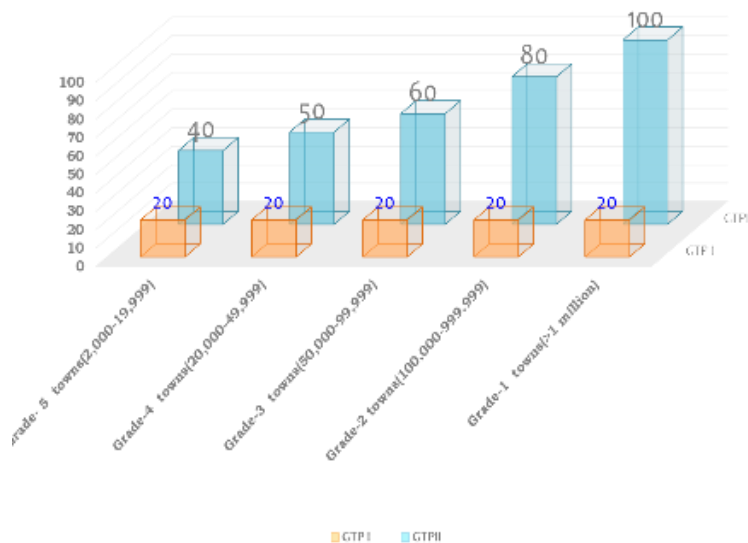


# Issues in WASH service Delivery in Ethiopia's Towns



- Growing expectations in service quality standards (GTP2)
- Rapidly expanding urban population and rising commercial demands, but widespread water shortages
- Limited accountability mechanisms for utilities upwards or downwards, absence of a formal regulator, challenges for setting cost-reflective tariffs
- Limited performance management or incentives for efficiency reforms in the utilities
- Reactive rather than preventative maintenance, and limited strategic planning
- Municipalities struggling to manage the growing volumes of waste
- Widespread HR gaps and high turnover, limited training of utility managers and staff
- Widespread issue of capital infrastructure projects without capacity building

Water Quantity Targets in Urban Settings in GTP I & II





# The Approach to Capacity Strengthening in the 20 Towns project

- A multi-pronged approach to capacity strengthening
- The limits of some project capacity building components, and often limited to 'O&M training' rather than wider systems and processes



# Urban Sanitation & Hygiene

- **Issue:**

- Lack of knowledge or priority, limited coordination and collaboration between stakeholders
- Limited coverage of regular collection services, illegal dumping/burning, no landfill. Poor environmental sanitation risked health and water quality

- **Approach:**

- Waste characterization studies in all towns (providing data and raising the issue on the agenda), and training municipalities on waste management
- Action plans developed and approved, micro-grants provided to train MSE's and 'Bajaj' motor-trucks provided for waste collection for the MSEs
- Training on the 'Shit Flow Diagram' by Leeds University (UK) and subsequent development of solid and liquid waste management action plan, and studies commissioned in some towns
- Micro-grants provided to train hundreds of UHEWs for monitoring and hygiene promotion

- **Improvements:**

- Considerable improvements in environmental sanitation status of the town; employment provided for hundreds of MSE staff. Increase in collection rates and some composting started
- Sanitation now a key focus area of the municipalities and utilities, with stakeholder problem solving through the urban WASH Forums





# Shit flow Diagram Training with Leeds:

20Towns Urban Utility Capacity Development with Yorkshire Water





# The SFD Promotion Initiative

SFD Promotion Initiative

sustainable  
sanitation  
alliance

**giz** Deutsche Gesellschaft  
für Internationale  
Zusammenarbeit (GIZ) GmbH

On behalf of



Federal Ministry  
for Economic Cooperation  
and Development

  
UNIVERSITY OF LEEDS

 **WORLD BANK GROUP**  
Water

 **wsp**  
water and  
sanitation program

**WEDC**  Loughborough  
University

**CSE** 

**eawag**  
aquatic research 000

**Sandec**  
Sanitation, Water and  
Solid Waste for Development

**BILL & MELINDA  
GATES foundation**



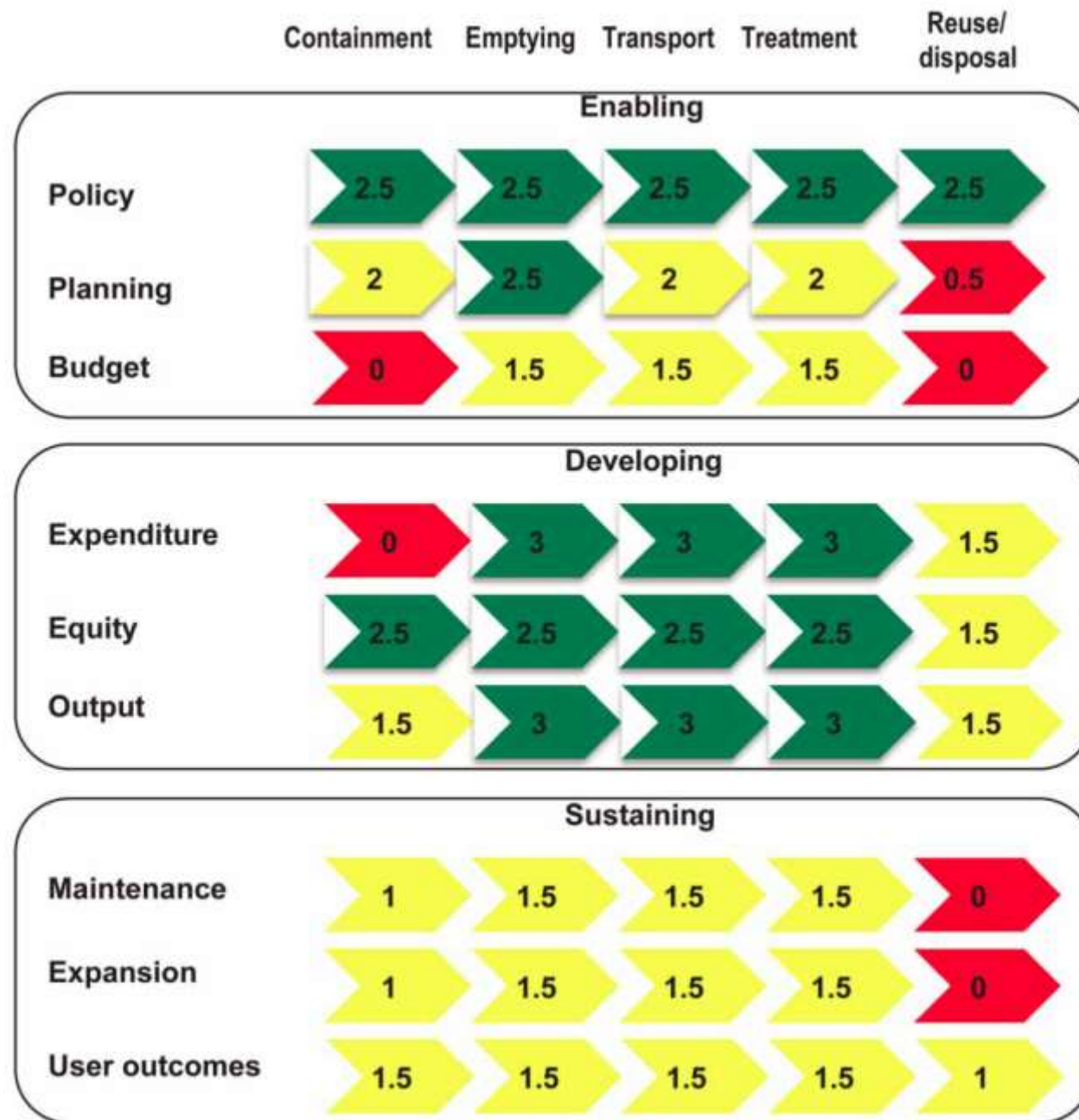


Figure 10 | FSM scorecard for Dumaguete, Philippines.

# The Process.....

- Six cities were included in Phase 1
- The 20 towns were technically supported to prepared SFDs and follow up with Sanitation Business Plans



Key: WW: Wastewater, FS: Faecal sludge, SN: Supernatant

■ Safely managed

■ Unsafely managed



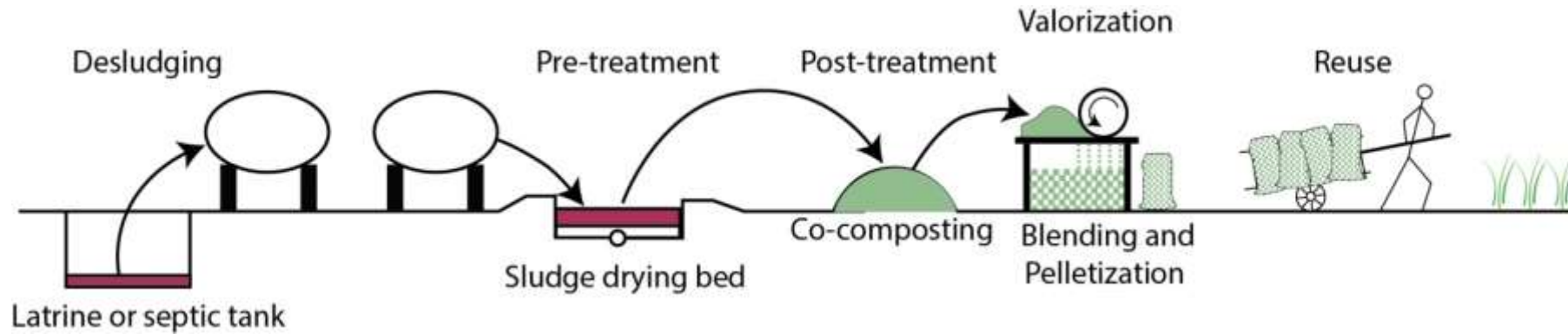
# Enabling Opportunity...Global targets....New Ambition

*SDG 6.2 By 2030, achieve access to adequate and equitable **sanitation** and hygiene for all, and **end open defecation**, paying special attention to the needs of women and girls and those in vulnerable situations*

Population using a basic sanitation facility which is:

- not shared with other households and where
- excreta is safely disposed in situ or
- transported and treated off-site

- And that means delivering a whole sanitation value chain



# Key interventions identified in all 20 towns

- **Data:** Improving data collection/ MIS/ transparency (using the SFD as the first step in that)
- **Eliminating open defecation:** mostly by ensuring preparedness for future growth, and having a really robust strategy for the provision and management of public toilets
- **Building proper toilets:** Creating support and regulatory oversight to ensure all new builds meet minimum standards (a combination of stick and carrot)
- **Providing an emptying service:** Creating and financing a well organised emptying service (not necessarily buying trucks but certainly contracting in a smart way)
- **Providing treatment/ reuse:** construction and operation of a sensible treatment and disposal/ reuse processing facility (again can be by contract or direct operation)



# What is needed at town level?

- Primarily capacity building
  - Basic good engineering of the sanitation value chain
  - Contract design and management (because sanitation is 90% a service business)
  - Programme management
  - Management information systems
- Use of an adequate and assured operational budget
  - Sanitation services are not cheap and are unlikely to pay for themselves 100% (your water services do not)
- Clear mandated responsibility for the overall sanitation value chain

# What is needed at policy level?

- Adequate assured operational budgets
  - Sanitation services are not cheap and are unlikely to pay for themselves 100% (your water services do not)
- Clear mandated responsibility for the overall sanitation value chain
- Support for co-management of emptying and treatment of solid and “liquid” wastes (ie MSWM and FSM)
- Support for innovative contracting and services
- National benchmarking system (as for example in India and South Africa) which rewards towns who increase the % of safely managed sanitation

Thank you for listening!